

The Tariff Dispute & the Cotton Supply Chain

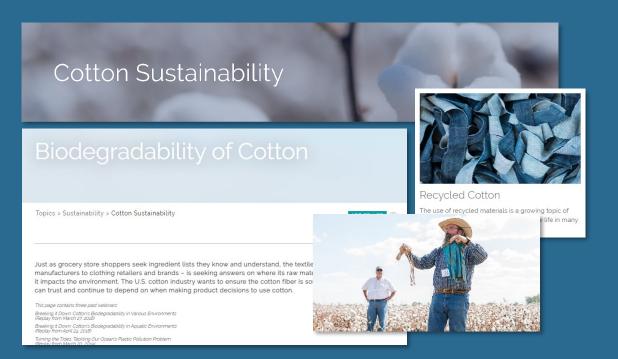


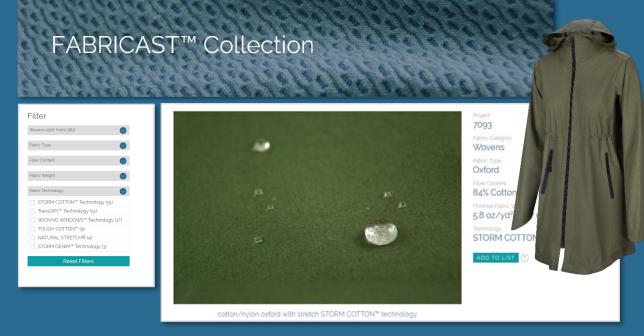
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The Tariff Dispute & the Cotton Supply Chain



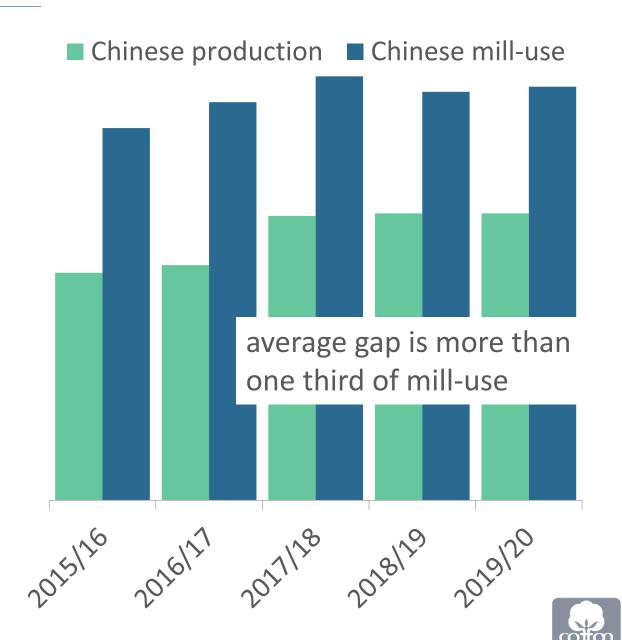
Outline

Long-term structural changes

Tariff timeline

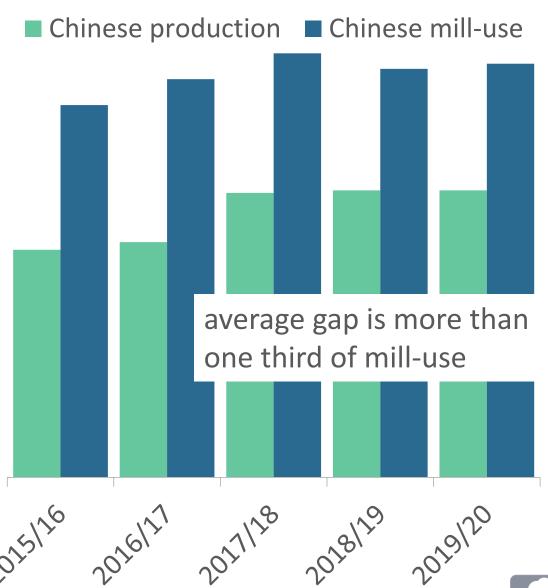
Effects on supply chains

China grows less cotton than its mills consume



China grows less cotton than its mills consume

Government reserves been filling the gap, but stocks drawn down





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Gov't stocks at end of 2013/14 were over one and a half years of mill-use

53 mil. bales



Sources: Cotlook, USDA

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9 mil. bales



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Stabilization of reserves requires imports to equal China's production deficit

- Recent imports near 5 million bales
- Recent deficit near 15 million bales
- Chinese imports will need to nearly triple

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Where to get all that cotton?

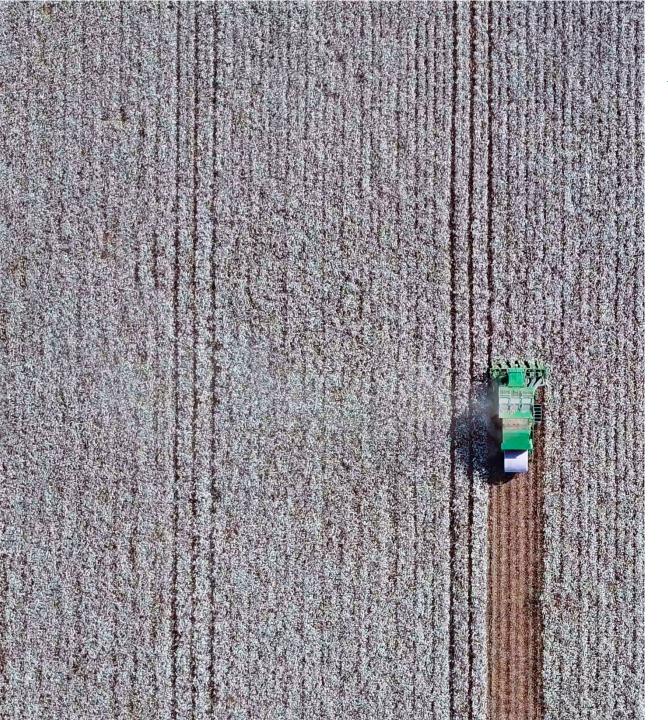
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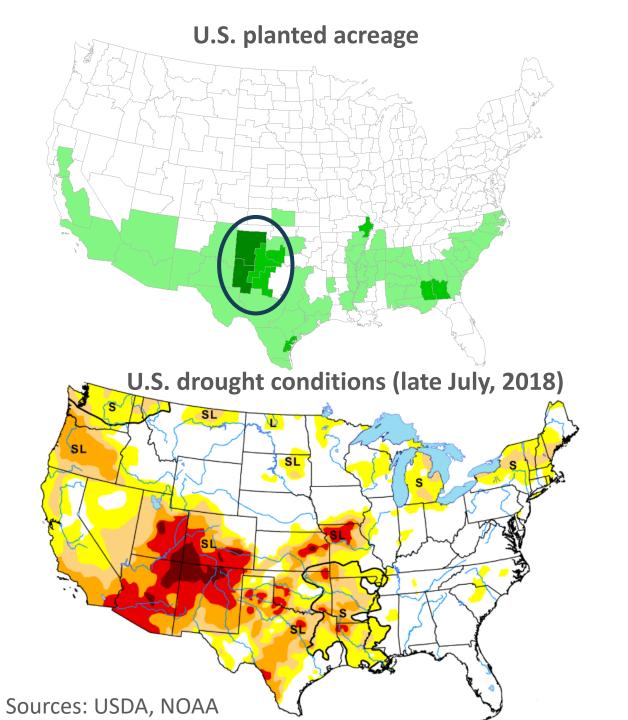




U.S.

Lower corn and soybean prices boosted acreage

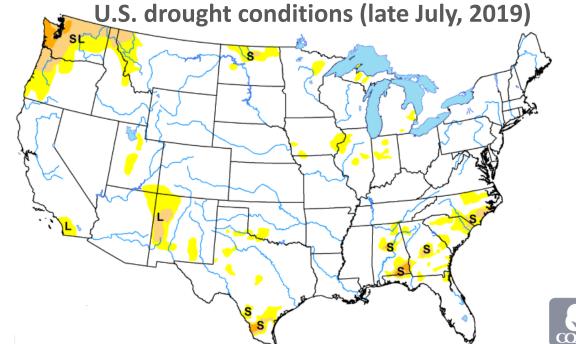




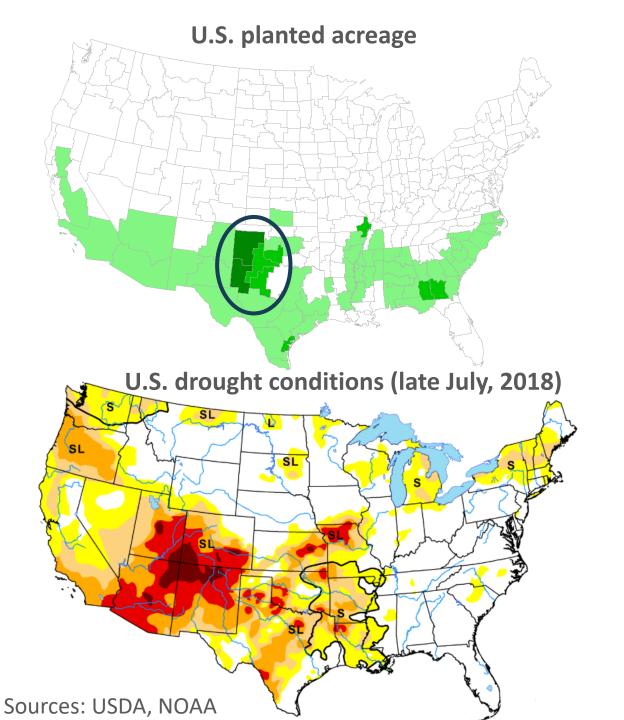
U.S.

Lower corn and soybean prices boosted acreage

Weather conditions more favorable than last year



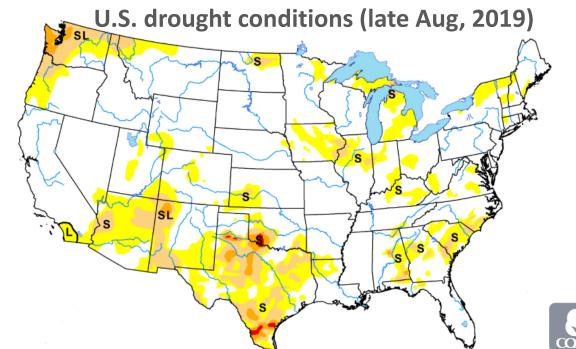




U.S.

Lower corn and soybean prices boosted acreage

Weather conditions more favorable than last year





U.S. cotton production 25 existing record 20 15 10

Source: USDA

U.S.

Lower corn and soybean prices boosted acreage

Weather conditions more favorable than last year

Near record crop forecast
22 million bales of production
3 million bales of mill-use
19 million bales to move
16.5 million bale export forecast
Record for exports is 17.7 million

Where to sell all that cotton?



Where to get all that cotton?

Where to sell all that cotton?



Where to get all that cotton?

tariffs

U.S.

Where to sell all that cotton?



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tariffs
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- July 2018 first pair of lists (list 1, both sides at \$34 billion), U.S. cotton faces a 25 point tariff increase
- Jul-Aug 2018 second pair of lists (list 2, both sides at \$16 bil.) threats made to hit all U.S. imports from China with increases
 - Sep 2018 third pair of lists (list 3, \$200 & \$60 bil.)
 - December G-20 meeting, truce called
 - May 2019 sharp reversal in expectations, tariffs on list 3 increase further, U.S. renews threats on all imports from China
 - late June G-20 meeting, truce called
 - Sep 2019 U.S. raises tariffs on most imports from China not yet covered (list 4a), includes most Chinese-made apparel, China raises tariffs
 - Oct 2019 U.S. to raise tariffs on Lists 1, 2, & 3 China further (delayed two weeks), talks to take place
 - Dec 2019 U.S. to raise tariffs on all imports from China not yet covered (list 4b), includes remaining Chinese-made apparel, US cotton hit again by China

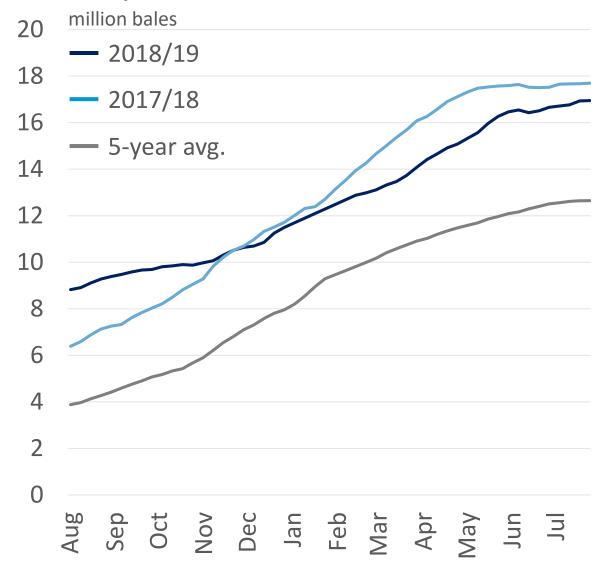


Sources: Peterson Institute of International Economics, Bloomberg, WSJ

Tariffs & Cotton Prices

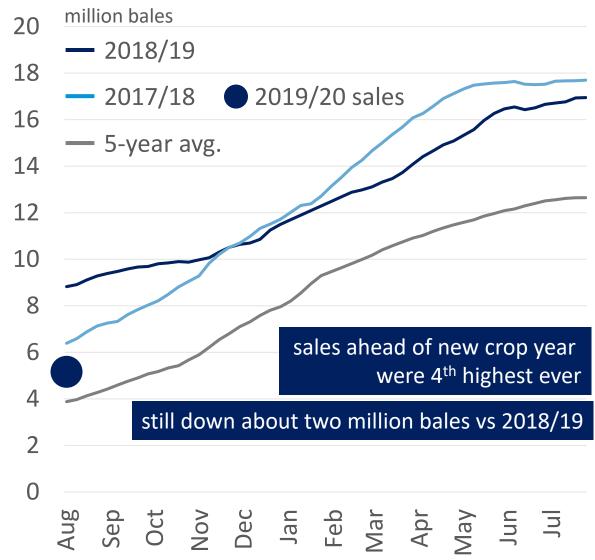


U.S. export commitment to the world



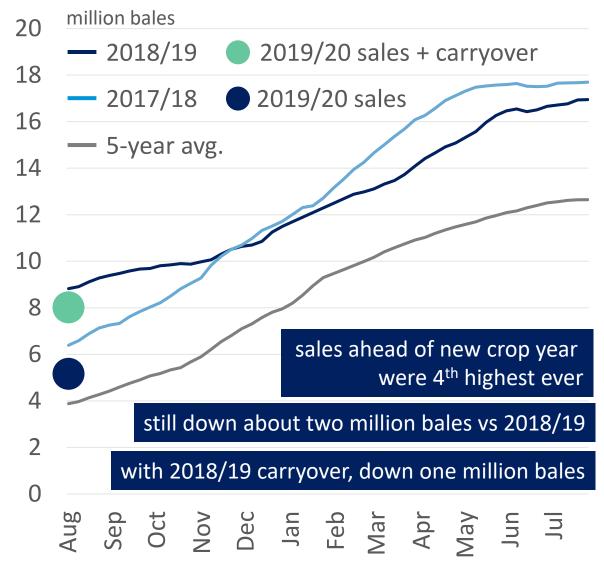


U.S. export commitment to the world

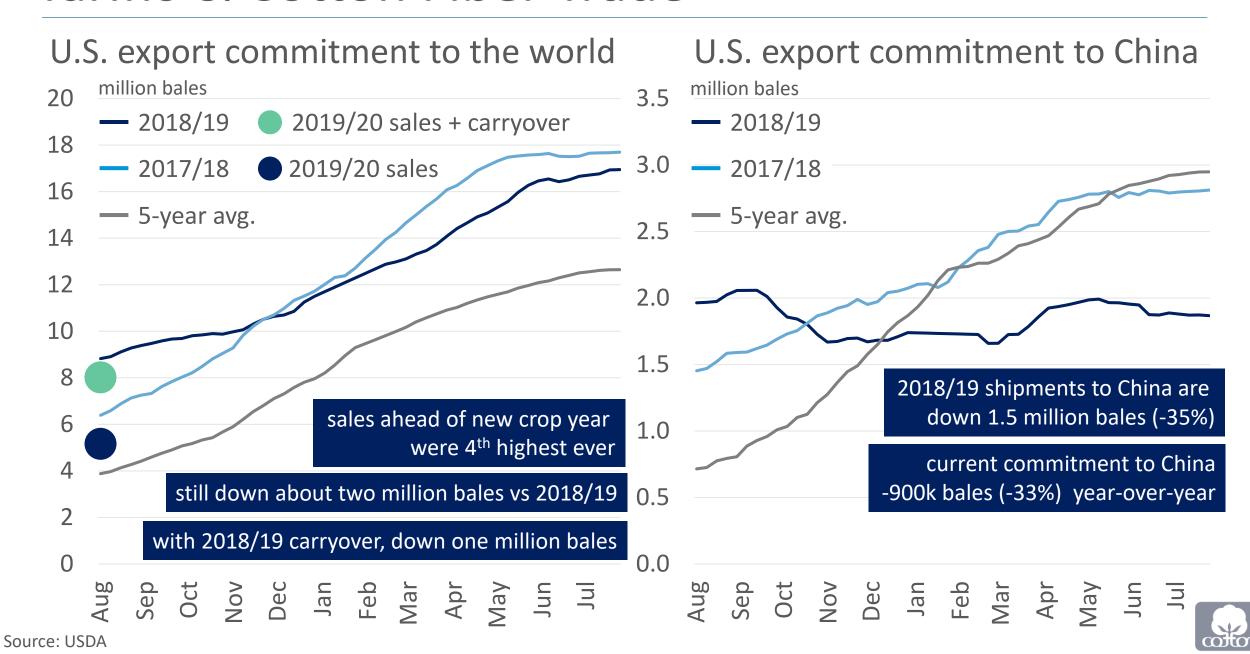


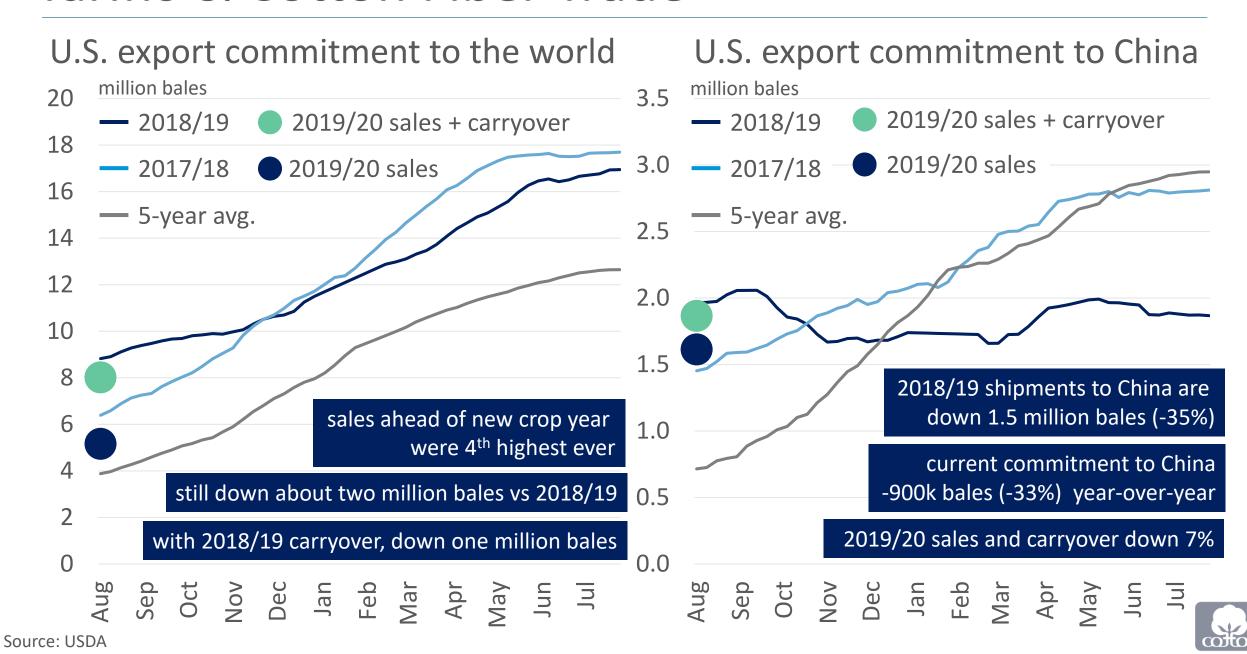


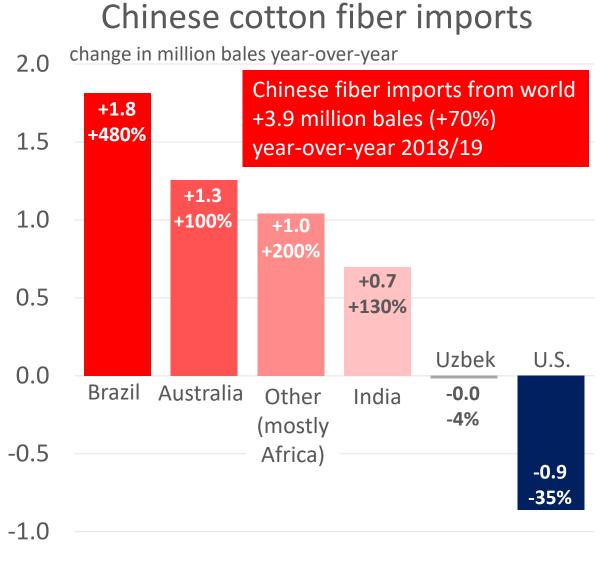
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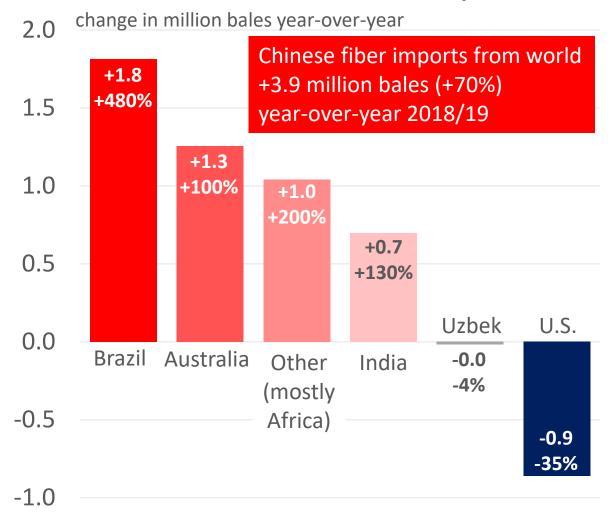






U.S. export commitment to China million bales 3.5 2019/20 sales + carryover **—** 2018/19 **—** 2017/18 **2019/20** sales — 5-year avg. 2.5 2.0 2018/19 shipments to China are down 1.5 million bales (-35%) 1.0 current commitment to China -900k bales (-33%) year-over-year 0.5 2019/20 sales and carryover down 7% 0.0 Sep Oct Nov Dec Jan Feb Mar Apr

Chinese cotton fiber imports



Exporter outlooks for 2019/20

U.S. forecast to export near record 16.5 mil. bales in 2019/20

Brazil forecast to export 8.5 mil. bales, prices to influence acreage

Australia forecast to export 1.9 mil. bales, drought affecting planting

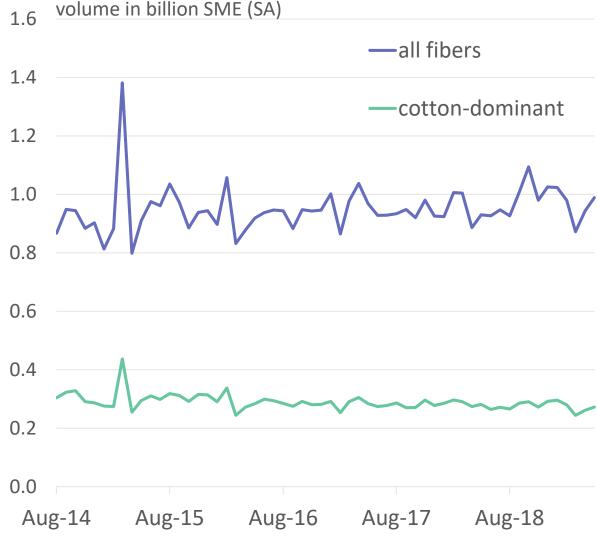
W. Africa forecast to export 5.2 mil. bales, steady at 2018/19 levels

India forecast to export 4.0 mil. bales, early weather not favorable

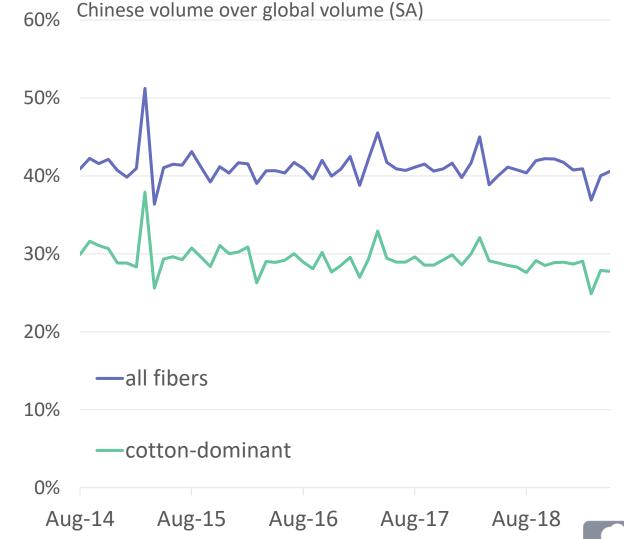


Source: CN Customs

U.S. apparel imports from China



China's share of U.S. apparel imports





Pass-through Of 2010/11 price spike +150% +70% Ratio Roughly 3:1 +25% +8%

Source: Cotton Incorporated analysis

Theoretical look at Impact of tariffs

+15 ppt from 20% to 35%

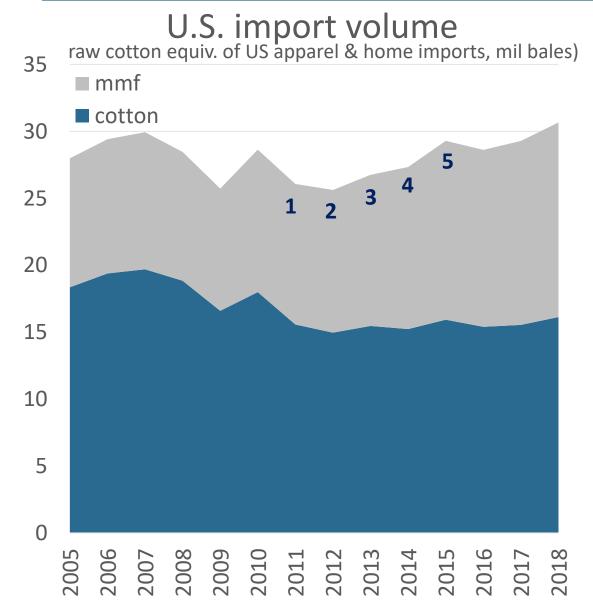
from 17% to 32%

landed costs +9-10%

retail costs +3%

China 40% market share

exchange rates



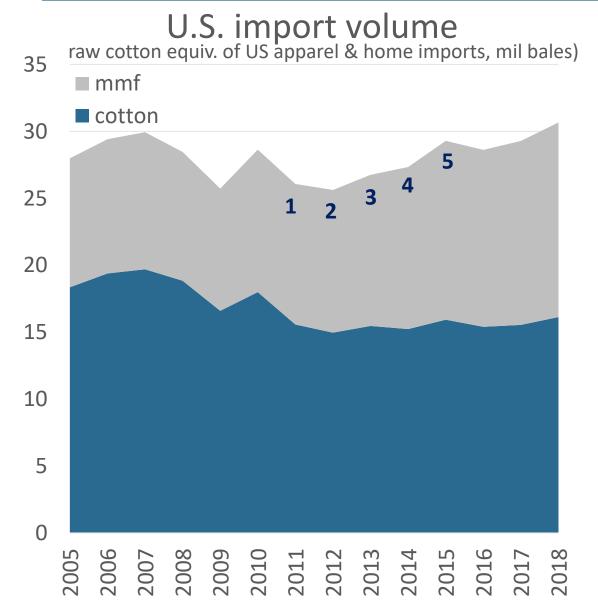
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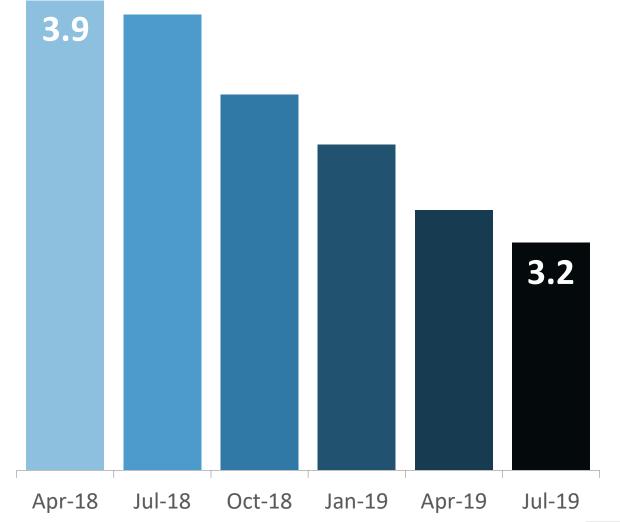
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China 40% market share exchange rates



Global economy weaker

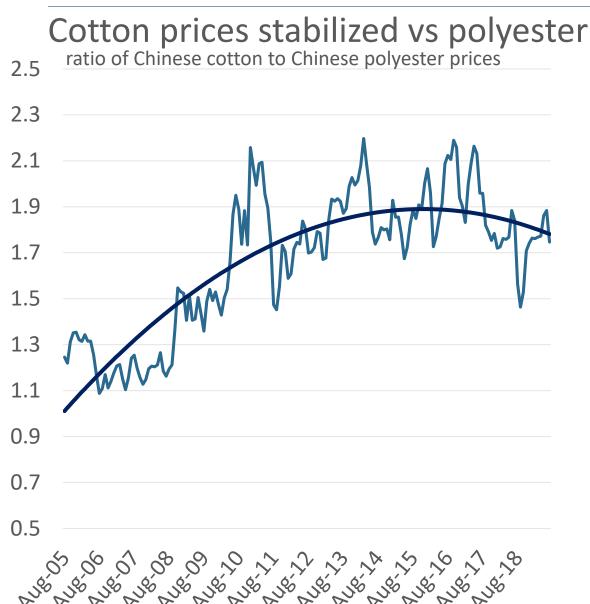
IMF forecasts for 2019 world GDP growth released at different times





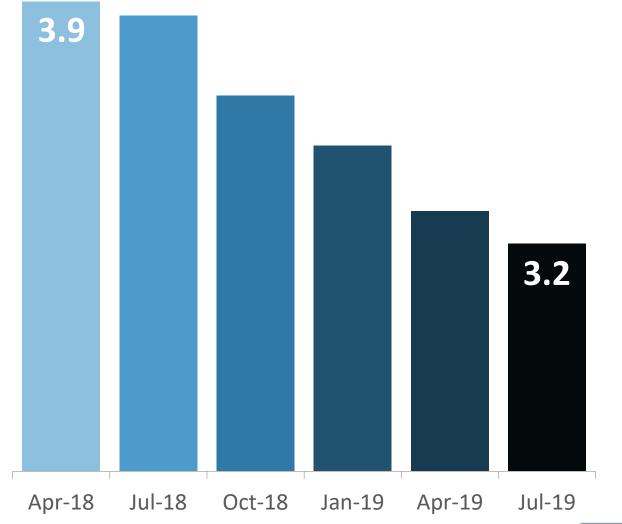
Sources: USDA, IMF

Headwinds Abating



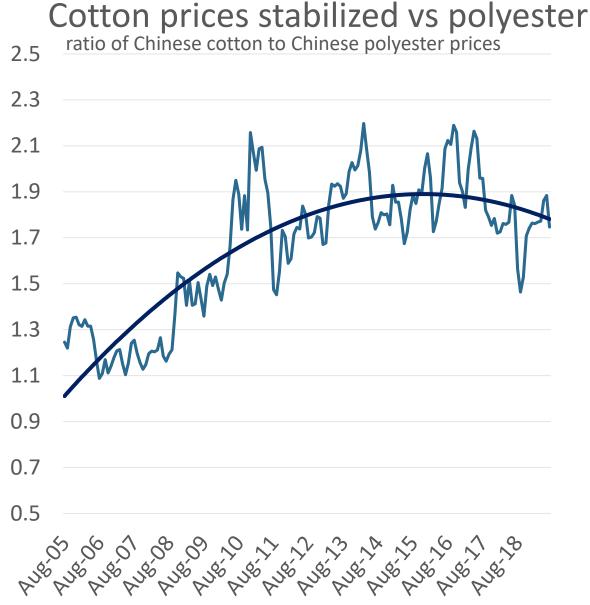


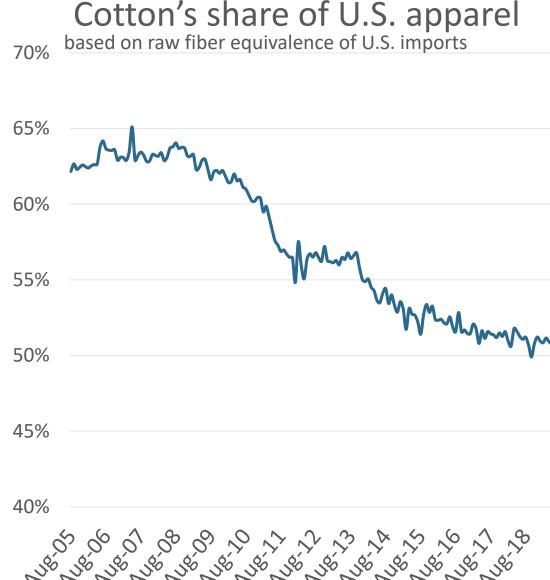
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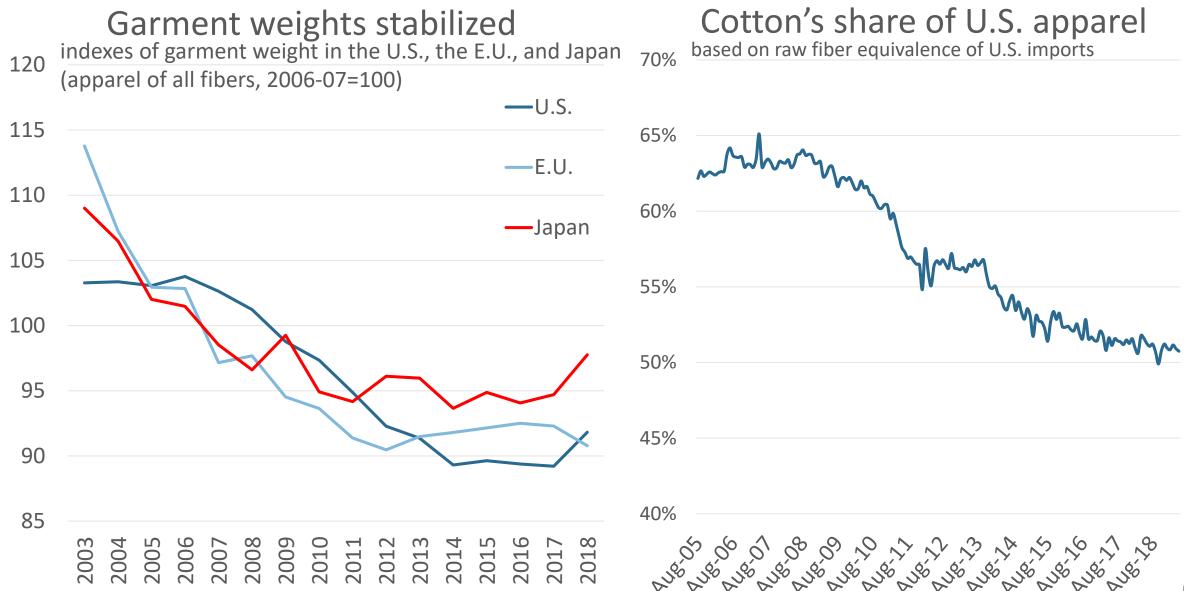
Headwinds Abating







Headwinds Abating





Outlook

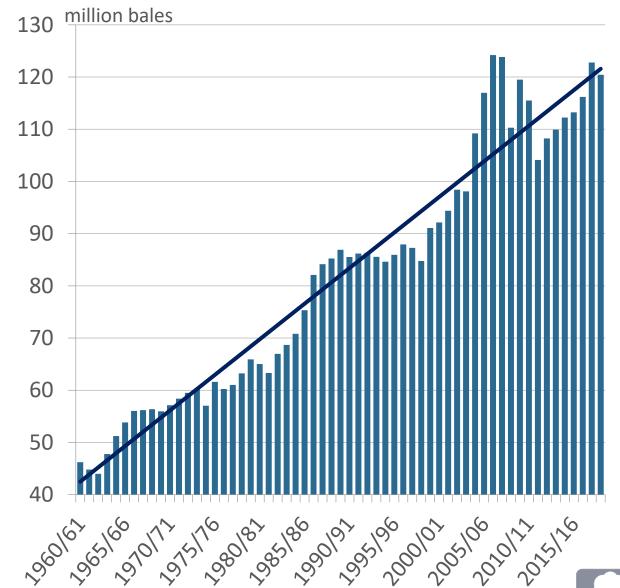
Time of transition

- Chinese reserves drawn down
- U.S./exporter production higher

Tariffs adding uncertainty

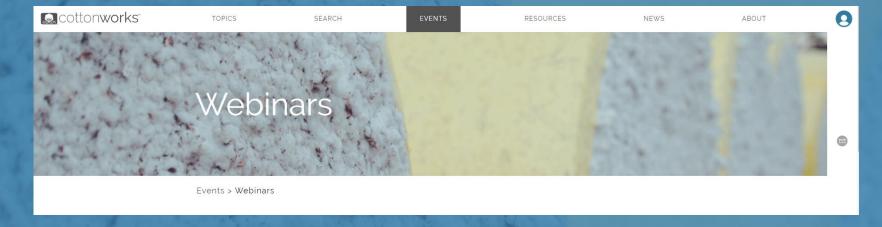
- U.S. fiber exports to China
- U.S. apparel imports from China
- Global economic growth

Global demand back on trend





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